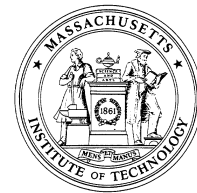




MIT CLUB



<http://www.mitcnc.org>

of NORTHERN CALIFORNIA

WINTER 2000

The Unfinished Revolution in Human Centered Computing

Prof. Michael Dertouzos, Visionary, Director of MIT's Lab for Computer Sciences

Join Michael Dertouzos for dinner and a lively discussion of his new book, **The Unfinished Revolution: Human Centered Computers and What They Can Do for Us**. As a high-tech visionary and Director of the MIT Laboratory for Computer Science (LCS), Dertouzos has spent his career forecasting technological shifts and making them reality through his lab. The LCS has spun off such companies as 3Com Corporation, Akamai Technologies, Apollo Computer, Cirrus Logic, Interleaf, and RSA Data Security. In recent years, Dertouzos has been a strong advocate for "human-centric computing"- a philosophy outlined in his book.

Human-centric computing proclaims that computers should serve people, so that using information technology is as easy and efficient as driving a car. Unfortunately, today's computers are ever more varied and complex, come overloaded with features, inadequately address our needs, and demand too much of our attention. The list of woes is familiar: computers perplex us with incomprehensible system messages while we wait in frustration on the phone for computerized assistance. We upgrade our software, only to watch our computers crash. Word processors come with 500 page manuals. Websites take forever to download. Handheld assistants demand that we learn entire new sets of commands. Email overloads us.

At the foundation of human-centric computing are five key technologies: natural interaction, automation, individualized information access, collaboration, and customization. In other words, human-centric systems understand speech; automate human tasks; get us the information we want, when we want it; help us work with other people; and adapt to our individual preferences. By combining these five emerging technologies, we will see a vast increase in professional and personal productivity. Ultimately, human-centric machines will give ordinary people the capabilities currently reserved for the most privileged, as automated servants off load much of our work. In time, we will use our computers as naturally and easily as we now use our cars; human-centric systems will give us the gas pedal, brakes, and steering wheel of the Information Age.



Michael Dertouzos was born in Athens, Greece and came to the U.S. as a Fulbright Scholar. Following a Ph.D. from MIT in 1964, he joined the MIT faculty, where he is now Professor of Computer Science and Electrical Engineering. In 1968 Dertouzos founded Computek Inc. He became Chairman of the Board, then sold the company when he was appointed Director of the LCS. Dertouzos is a member of the United States National Academy of Engineering and the Athens Academy of Arts and Sciences. He holds an honorary doctorate from the University of Athens, and received the B.J. Thompson Award (best paper) of the Institute of Electrical and Electronics Engineers (IEEE) and the Terman (best educator) Award of the American Society for Engineering Education. Dertouzos is the author/co-author of seven books. His newest book, *The Unfinished Revolution: Human Centered Computers and What They Can Do for Us*, arrives to rave reviews from Tim Berners-Lee, Vint Cerf, Lester Thurow, Jeff Bezos, Bill Gates, and Michael Dell.

DATE & TIME	EVENT	PAGE
12/17 Sun	11:00am Hike: Brooks Falls Loop, Pacifica	11
01/07 Sun	11:00am Ice Skating at Embarcadero Center in San Francisco	12
01/13 Sat	4:00pm Dumpling Party in Hillsborough	10
01/18 Thu	7:00pm Leadership for 21st Century Conference in San Mateo	6
01/21 Sun	11:00am Hike: Cataract Falls, Mt. Tamalpais	11
01/27 Sat	TBA Ano Nuevo: Elephant Seals	10
02/03 Sat	TBA Ano Nuevo: Elephant Seals	10
02/09 to 02/11	Expedition to Magnificent Yosemite Park	11
02/12 Mon	6:30pm The Unfinished Revolution in Human Centered Computing	1
02/17 Sat	1:30pm Family Fun at Arcade Planet in Livermore	12
02/18 Sun	11:00am Sunday Hike at Land's End/Coastal Trail in San Francisco	11
02/25 Sun	11:00am Urban Hike at Haight Ashbury in San Francisco	13

NEWSLETTER CONTENTS

MAIN EVENT	1
CLUB LEADERSHIP	2
PARENTS	4
BUSINESS	6
ARTS, FUN, AND SOCIAL	10

Date/Time	Location
Monday February 12th, 2001	Marriott Burlingame
6:30 pm Reception	1800 Old Bayshore Highway
7:30 pm Dinner & Keynote	Burlingame, CA 94010

Organizer (RSVP/More Info)	Cost	Cash/Credit Card
Anne-Can	\$35	Pre-paid Members
(408) 323-2255	\$45	Others/At Door

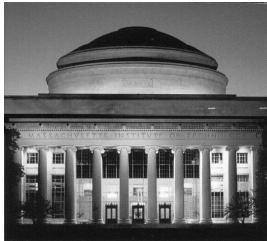


A Word From Club President, Evan Matteo '94

As an MIT alum, you receive many donation requests from our alma mater. We live 3,000 miles away from Cambridge, so these can sometimes seem like distant pleas. There is a way, though, to directly help Northern California students with your MIT gifts.

The MIT Club of Northern California maintains 6 scholarships for local MIT undergraduates. These scholarships are funded in three ways. First, locally-donated funds designated for "scholarship" are put to work. Second, we maintain a named endowment at MIT that produces income for scholarships. Third, we make up the difference each year from the Club's operating budget. By designating your MIT gift to the Club of Northern California scholarship endowment, you can help permanently fund local scholarships.

The most recent MITCNC scholarship recipients are:



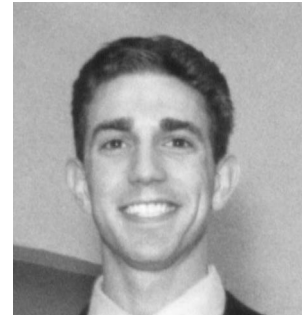
- Aden Allen, of Oakland
- Kelly Koskelin, of Pleasant Hill
- Andrew Marsh, of Berkeley
- Christina Park, of Orinda
- Chia Chun Wan, of San Jose
- Lin Wu, of Berkeley

In June, the Northern California Scholarship fund held \$314,000. To increase this base and reduce the annual draw from Club funds, our Board contributed an additional \$50,000 in September. This brings our Scholarship fund to roughly \$364,000, the 3rd largest regional endowment, behind the Club of Chicago at \$1,200,000 and the Club of Washington at \$378,000. Unfortunately, this is still about \$150,000 shy of the amount needed to permanently fund our 6 local scholarships.

If you would like to help fund these scholarships while giving back to MIT, earmark your next contribution for fund #3493300, the MIT Club of Northern California Scholarship Fund. You can phone in a gift to 1-800-MIT-1865 or donate online at: <http://web.mit.edu/campaign/giving/secure.html>.

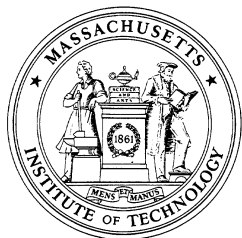
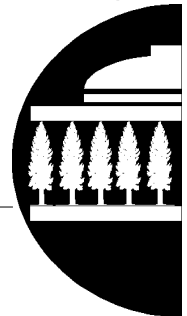
Thank you,

Evan Matteo '94
President, MITCNC



MIT CLUB OF NORTHERN CALIFORNIA LEADERSHIP, 2000-2001

OFFICE	NAME	PHONE	EMAIL ADDRESS
President	Evan Matteo '94	(650) 847-7824	evan@alum.mit.edu
VP - Events	Julia Greer '97	(408) 653-7831	jrosolov@alum.mit.edu
Sports & Recreation	John Keen G'94	(650) 933-3401	john.keen@alum.mit.edu
Cultural	Sramana Mitra G'95	(415) 905-5566	sramana@alum.mit.edu
Young Alumni/ae	Neeta Verma '96	(408) 441-3118	neeta@alum.mit.edu
Alumnae Events	Melissa Kwok '93	(650) 474-3831	mkwok@alum.mit.edu
VP - Entrepreneurship	Alex Mou G'93	(650) 596-7143	alex.mou@alum.mit.edu
New Enterprise Crucible	Tom Darbonne G'91	(650) 851-5044	tdarbonne@alum.mit.edu
Business Events	Ben Matteo '97	(415) 954-5215	bcmatteo@alum.mit.edu
VP - Communications	Edward Tau '95	(415) 920-9454	edward_tau@alum.mit.edu
Web	Ya-Chieh Lai '95	(510) 243-9515	yach@alum.mit.edu
Electronic Communications	Ping Huang '94	(650) 254-0574	pshuang@alum.mit.edu
VP - Finance	Michael Sarfatti '76	(415) 885-2293	sarfatti@alum.mit.edu
VP - Career Development	Karin Hollerbach '88	(510) 482-3427	karin.hollerbach@alum.mit.edu
VP - Membership	Alan Au '97	(650) 621-8505	aau@alum.mit.edu
VP - Sponsorship	Cyrus Wadia '96	(650) 655-4062	cyrus@alum.mit.edu



Mission Statement of MIT Club of Northern California

We provide a forum to foster the community of MIT alums in Northern California through lifelong learning, business and social networking.

Tutors & Mentors For Economically Disadvantaged Kids

A small group of MITCNC members are volunteering at Menlo-Atherton High School to tutor economically disadvantaged students from East Palo Alto and East Menlo Park.

We would like to institute a similar tutoring program (as well as mentoring) at Sequoia High School in Redwood City, and we need more tutors at Menlo-Atherton. Both schools are close to Hwy 101.

Tutoring requires only 90 minutes one day a week, and it is OK if you cannot

attend every week. We especially need tutors at Sequoia at 7 am or 2:15 pm any day and at Menlo-Atherton at 12 noon Wednesday or Thursday. If these times are inconvenient but there are other times that would fit your schedule, please let us know.

Mentoring times are flexible. The difference between tutoring and mentoring is that "tutoring" is teaching a small group of students, typically by helping them with their homework, whereas "mentoring" is being both a personal counselor and tutor for an individual student.

For Menlo-Atherton High School, please contact:

Yanqing Du '99
(650) 688-6758
ydu@exponent.com

For Sequoia High School, please contact:

Bob Stern '73
(650) 365-4880
patent@mac.com

In November 2000, MIT presented the first of a Nobel Laureate Lecture Series sponsored by Ford Motor Company. MIT's Nobel economists Paul Samuelson, Bob Solow, and Franco Modigliani spoke in Kresge to a full house on "The US Economy: The Last 50 Years and the Next 50 Years." This remarkable event can be viewed over the web at: <http://mitworld.mit.edu/>

This is a sneak preview of a proposed future service, MIT-World, which would feature weekly webcasts of events like this from the MIT campus, if appropriate funding can be secured. I encourage you to go to this site, view the tape, and use the form to send MIT feedback. Your comments will help MIT continue to develop this service.

For more on distance learning at MIT, visit the Alumni Association's openDoor feature site at <<http://web.mit.edu/alum>>.



Janet Grosser '53, Chairman of the MIT Club of Northern California, presents a donation check to MIT on behalf of MITCNC. The donation in amount of \$50,000 supports MIT's undergraduate scholarship for students from Northern California.

MIT CLUB OF NORTHERN CALIFORNIA BOARD OF DIRECTORS, 2000-2001

Janet Grosser '53, Chairman of the Board

Sabina Ahmed '90	Financial Staff, Air Touch	Roger McCarthy '77	CEO, Exponent Failure Analysis
Mukesh Ahuja G'87	CEO, Asia Links Media	Denman McNear '48	
Thomas Burns '62	Science Policy Advisor, Chevron	John Mikulsky, Jr. '73	Vice President, Endgate Technology
John Chisholm '75	President, Customer Satisfaction	Bob Muh '53	Chairman, Sutter Securities
Paul Cook '48	Chairman, SRI International	Bill Murray '67	Exponent Failure Analysis
John Jarve '78	General Partner, Menlo Ventures	Walter Price, Jr. '70	Principal, Dresdnetic Global Investors
Harbo Jensen '74	Manager, Chevron Corporation	Michael Sarfatti '76	HIA Consulting
Steven Kirsch '78	Chairman and Founder, Propel	Elizabeth Seifel '78	President, Seifel Associates
Ronald Koo '89	Maxim Integrated Products	Paul Shepard '53	Land Manager, Cargill Salt
Bruce Lawler G'92	InOvate Communication Group	Joanne Spetz '90	Public Policy Institute of California
Leland Mah '85	Acuson Corp	David Weitz '87	Partner, Wilson Sonsini
Christian Matthews '85			

MITpcnc: MIT Parents Club of

Greetings to all parents from the MIT Parents Club of Northern California (MITpcnc). We extend special greetings to 2004 Parents, who have just joined the MIT community, and to 2001 Parents, who are enjoying your last MIT year (at least your last year as undergraduate parents). 2001 Parents will experience the first commencement of the new millennium.

MITpcnc was the first parents club in MIT history. Local parents clubs modeled on MITpcnc have now formed in at least five other regions. Founded in 1997, MITpcnc was started by parents to help bring the MIT experience to Northern California parents. MITpcnc helps us make the most of our MIT experience and helps us support our students in making the most of their MIT experience. It is informative, fun, and free (your student gained your MITpcnc membership with their MIT admission). You are invited to attend all MITCNC events and our two major MITpcnc events: the Parents Winter Reception and the Students Summer Reception. Events have averaged 50 to 100 people, with the largest event including 150 people.

January 28: Parents Winter Reception

Our annual Parents Winter Reception is Sunday, January 28 from 4:00 to 6:00 pm. Please join us to hear a panel of distinguished Bay Area alumni/ae tell us what they liked best about MIT and what advice they would give current students and parents. The lively Q&A at this event always provides surprising insights into what makes MIT and MIT students different. There will be light snacks and refreshments; dress is casual. Students are invited, of course. The event is free and is at 230 Park Lane, Atherton. Please RSVP with Carolyn and Scott Feamster at (650) 321-4256 or sf@matrixpfw.com.

June: Students Summer Reception

Our annual Students Summer Reception is Sunday, June 9th from 4:00 to 6:00 pm following the MITCNC Entrepreneurfest. Please also join us in exploring what exciting technologies MIT alumni/ae are bringing to market by coming early for our reception. At the reception a panel of MIT entrepreneurs will share their most important learnings at MIT and their

most important learnings as entrepreneurs. Additional alumni/ae pursuing careers ranging from law to venture capital will also participate. There will be light snacks and refreshments; dress is casual. The event is free. Please RSVP with Carolyn and Scott Feamster at (650) 321-4256 or sf@matrixpfw.com.

We encourage you to join your MIT student in experiencing MIT community through MITpcnc events and by attending at least one Family Weekend. Carolyn and Scott attended their fourth Family Weekend this year and once again were thrilled to experience the leading edge thinking that MIT offers. Family Weekends are always incredible opportunities to “drink from the MIT fire hose”. We thoroughly enjoy meeting our students’ friends and professors and sharing experiences with other parents.

You might want to explore volunteer opportunities in the MITpcnc, on the Parents Committee, or as a Parent Connector. We always enjoy working with MIT parents. Additionally parent involvement makes a difference. Even though we are 3,000 miles away, Bay Area parents have made the following contributions to MIT.

1. At a parent's suggestion, President Chuck Vest now formally includes parents as the fourth dimension of MIT community along with students, faculty/staff, and alumni/ae.
2. At a parent's request, Provost Bob Brown committed himself and the five School Deans to a Deans Panel on Saturday at MIT Family Weekend 1999.
3. Over the last four years Parent Connectors have grown to include almost 200 parents in 34 states and 12 countries. The Parents Committee has grown from 12 to 30.
4. For the first time last year, parents now have permanent voting representation on the Alumni/ae Fund Board,



Northern California

the governing board for the Alumni/ae Association.

5. To help parents have more fun in fund raising, two parents conceived and assembled the first operating manual for the Parents Fund.
6. Responding to parent's suggestions, MIT Family Weekend continues to be the best parents event of any leading university. It continues to get better: e.g., the Senior Parents Breakfast, which was new this year, resulted from a parent's suggestion.
7. To help build local MIT community, California parents wrote the first local welcome letter to freshman parents.
8. Since 1997, Parent Association staff has grown from about half a person to about two and a half people. These dedicated people work very hard to meet our needs.

Please feel free to contact us with any information you would like to share with other parents, with any questions, and/or to become a parents volunteer. We always enjoy talking with MIT parents. We look forward to seeing you on campus and at MITpcnc events.



MITpcnc Co-Chairs

Carolyn and Scott Feamster P'01

Nick, Electrical Engineering/Computer Science
230 Park Lane
Atherton, CA 94027-5411
sf@matrixpww.com
(650) 321-4256

Wendy and Kent Dewell P'02

Beth, Mechanical Engineering
12405 Mt. Hamilton Road
San Jose, CA 95140
davidkent@aol.com
(408) 259-2857

Ruby and Paul Gulati P'03

Nisha, Mathematics
2718 Middleborough Circle
San Jose 95132
rubygulati@aol.com, paulgulati@aol.com
(408) 259-2335

Eileen and Simon Chow P'03

Sandra, Brain and Cognitive Science
25 Oak Tree Place
Hillsborough, CA 94010
echow@comselect.com
(650) 348-2680 x 818



Opportunity to Develop Leadership Skills for the 21st Century

Date/Time	Location
Thursday Jan 18, 2001 7:00 pm - 10:00 pm	San Mateo Marriott 1770 South Amphlett Blvd San Mateo, CA (650) 653-6000

Cost	Cash/Check/Credit Card
\$30	Pre-paid Active Members
\$40	Others/At Door

Organizer and More Info
Libby Seifel '78 libby@seifel.com Matthew Pavesic matthew@seifel.com (415) 989-1244

As a response to the growing desire among club members to hone their management skills, the MIT Club of Northern California and the Software Development Forum will co-host an executive training session: **Leadership for the 21st Century** on January 18th. Barb Troy, President and Co-Founder of the Center for Leadership Excellence (CLE) will conduct the evening session, presenting talks on the *Looping Model of Leadership* and the *7 Skills Sets of 21st Century Leaders*. In addition, the session will address modern business skills and practices, including a discussion on women's roles in leadership positions.

As the world of business rapidly evolves, successful leaders need to be adept at acclimating to new situations. In this session, we will examine the skills necessary for the business leaders of today to excel in the business world of tomorrow. CLE developed both the Looping Model and 7 Skills Sets in response to the rapidly growing need for leaders with advanced people and management skills.

The Looping Model of Leadership

The Looping Model encompasses a new

model of leadership emerging in response to the rapid acceleration and technology of our times. It is based on three premises:

1. Acceleration makes leadership far more complex.
2. We are chasing a moving target.
3. There is no time for mastery.

The Looping Model is based on the planned use of feedback loops coupled with an action orientation that allows you to keep pace with the ever-moving target and change.

Seven Skills Sets of 21st Century Leaders

Looping progresses through a series of 7 skills sets, each building on the prior set. Learn to utilize these skills to succeed in our rapidly changing environment:

1. Inner Skills are the core skill set.
2. Communication Skills connect you to the world.
3. Management Skills allow you to accomplish goals through others.
4. Coaching Skills extend your leadership horizon.
5. Team Skills move you from independence to collaborative interdependence.
6. Transformation Skills allow you, your team and your company to effectively reinvent themselves with increasing frequency.
7. Megatrend Skills speak to a way of looking at the world around you.

Barb Troy, President of CLE, has 23 years experience as independent business owner, professional speaker, trainer,



business consultant, and executive coach. She has developed and presented seminars and workshops on organization, communication, time and resource management, team building and the operation of a successful business.

Space is limited and priority will be given to AMITA members. Fees will be used to offset the cost of the presentation space. Please register by January 10, 2001.

JOB POSTINGS EMAIL LIST

Periodically, we will send out job opportunity postings and job-related information over the mitcnc-jobs electronic mailing list. If you would like to subscribe to the mitcnc-jobs mailing list, send email to <mitcnc-jobs-request@mit.edu> with "subscribe mitcnc-jobs" in the body of the message (NOT the subject line). If you want to subscribe a specific email address, you can say "subscribe mitcnc-jobs EMAIL_ADDRESS".

Get the latest updates on Club events:
<http://www.mitcnc.org>

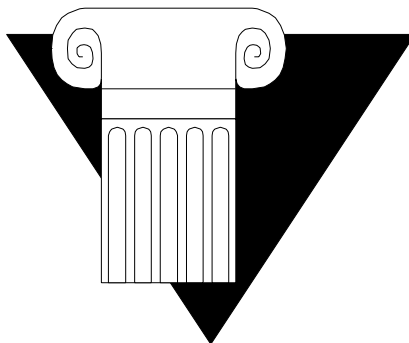
Growing Companies Lecture Series

Upcoming Lecture - The War For Talent

Watch your email for an event early next year to kick-off the second year of the growing companies lecture series. This event will focus on people- finding and retaining the distinctly different talent necessary to move your company from a nascent startup to a nimble and enduring organization that can take on formidable incumbents in the face of markets in constant flux. For more information, please contact Ben Matteo, bcmatteo@alum.mit.edu

For those new to the series, the Growing Companies lecture series creates a forum where entrepreneurs and entrepreneurial managers can engage on topics salient to bridging the gap from fleeting startup (~\$10 million in revenue) to the successful, sustainable, mid-size and large companies of tomorrow (\$100 million and up). The forum is heavily biased towards content, striving to provide thought provoking and practical advice to help create better companies. Past speakers have included:

- **Paul Rosenblum**, VP product marketing and management, Blue Martini Software (10/00)
- **Dr. JoMei Chang**, President & CEO, Vitria (6/00)
- **Louis Borders**, Founder, WebVan, Borders Books & Music (5/00)
- **Adam Grosser**, President, Subscriber Networks, Excite @ Home (1/00)
- **Mark Gainey**, President, Founder, Kana Communications (11/99)



Got An Idea For A Club Event?

The MITCNC Wants Your Ideas

The MIT Club of Northern California runs between 80 and 100 events year each. These events span various categories including entrepreneurial, business, social, cultural, and sports/recreation. If you have suggestions or ideas about the Club, please email it to:

webmaster@mitcnc.org

Each issue of Club's newsletter covers a season spanning three months. The submission deadline is one month prior to the start of the issue coverage. The Club's quarterly newsletter schedule is as follows:

Quarterly Newsletter Schedule

Issue	Coverage	Deadline
Fall	Sep-Oct-Nov	Aug 1
Winter	Dec-Jan-Feb	Nov 1
Spring	Mar-Apr-May	Feb 1
Summer	Jun-Jul-Aug	May 1

Young Alumni Survey

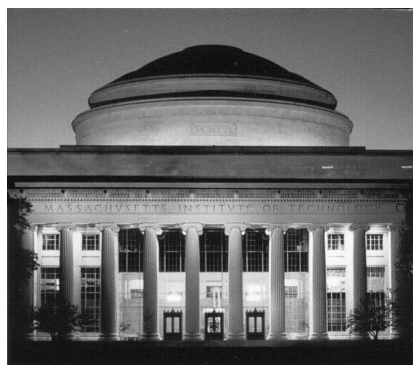
You're probably used to the MIT Alumni Association asking you for all sorts of things... but how about your opinion? Here's your chance to tell the Alumni Association what you think about issues ranging from your undergraduate experience at MIT to how you are contacted by the Institute.

We have set up a quick on-line survey to help us gather your opinions. This special survey is geared specifically towards young alumni. Your involvement is very important to the Alumni Association and MIT. The results from this survey will help us to understand how we can serve you better.

http://mit.ed4.net/mit_format_1130.cgi

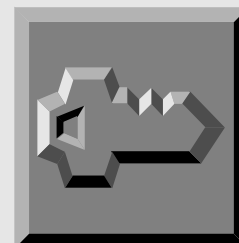
Please take a few minutes, and click on the link above. The survey will probably take you about 15 minutes to complete.

Your responses will be anonymous. If you have any comments or questions, feel free to reply to this note and we'll do our best to help you.



Your Membership is the Key to Club's Success!

Please show your support for the MIT Club by submitting the enclosed membership form of the year 2000-2001!

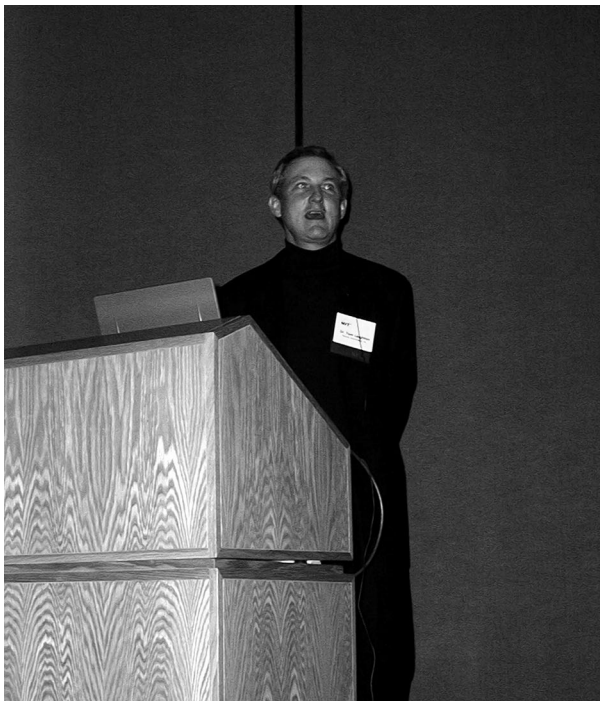


SPOTLIGHT MIT 2000: The Future

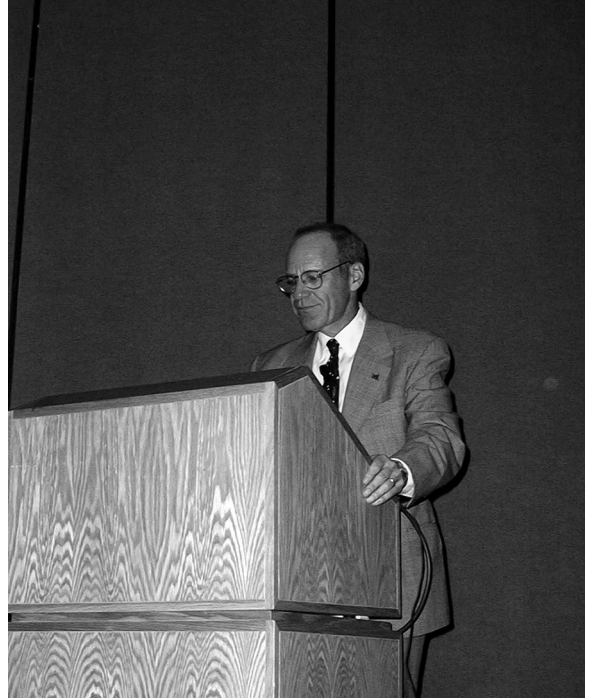
On Wednesday, November 15, 2000, MIT Club of Northern California was proud to present a dinner banquet with keynote speaker Dr. Tom Leighton, Founder and Chief Scientist of Akamai Technologies Inc. Akamai Technologies (NASDAQ:AKAM) enables businesses to prosper in a competitive Web-centric marketplace by providing solutions that optimize Web site performance, deliver broadcast-caliber streaming media, and provide interactive application services. This dinner banquet, held at the San Francisco Marriott, "spotlighted" the vision and technology leadership of MIT to over 300 MIT alumni and industry leaders in Northern California.

Spotlight MIT 2000 is made possible by the following generous sponsorships:

- Battery Ventures**
- Menlo Ventures**
- Mohr Davidow Ventures**
- Promex Industries**
- TheSquare.com**
- Trinity Ventures**
- Wilson Sonsini Goodrich Rosati**



of Internet Content Distribution



Get the latest updates on Club events:
<http://www.mitcnc.org>

Make Your Own Dumpling Party

Date/Time	Location
Saturday Jan 13, 2001 4:00 pm	35 Lydia Court Hillsborough, CA

Cost	Check/Credit Card
\$15	Pre-Paid Members
\$20	All Others

Organizer (RSVP and More Info)
Paul Friedman paulf@alum.mit.edu Claudia Chandra cchandra@stanfordalumni.org

Have you ever bitten into the “Perfect Potsticker”? You know, it’s got that perfect combination of chewiness and bite. The filling has a hint of sesame, and a little crunch of cabbage.

Do you want to learn how to make them? (and have a fun time doing it?) If so, please join us for a dumpling party!

We’ll be filling tons of dumplings (aka Potstickers or Peking Ravioli depending on where you live), cooking ‘em up, and eating them with a tasty chinese meal.



Menu: Cold BBQ Meats Dumplings (you make ‘em!) - Meat & Veggie Soup Vegetable dishes Desserts Beverages, of course.

The event has a limitation of 15 people max, so please RSVP early.

Elephant Seals at Ano Nuevo: A Walk on the Wild Side

Date/Time	Location
Saturdays Jan 27, 2001 Feb 3, 2001 Late Morning Time: TBA	Ano Nuevo State Reserve New Years Creek Road Pescadero, CA 94060 Meet at the ticket office

Cost	Payable in Cash at Site
\$6	Prepaid Members
\$10	All Others

Organizer (RSVP and More Info)
Ping Huang '94 pshuang@alum.mit.edu (650) 566-5002 2210 Rock Street #16 Mountain View, CA 94043

NOTE: This event sold out last year, so RSVP early. Each walk is limited to 20 people. Your RSVP must include payment. If the event fills up, priority will be given to paid club members.

At the Ano Nuevo State Reserve, elephant seals, sea lions, and other marine mammals come ashore to rest, mate, and give birth in the sand dunes or on the beaches and offshore islands. It is a unique and unforgettable natural spectacle that hundreds of thousands of people come to see each year. You’ll see the huge bull males who battled for their territories in their rookeries, adult females in densely populated “harems”; and of course, pups. You’ll hear a wide variety

of vocalizations on the beach walk led by a trained docent who will be able to answer your questions elephant seal and other wildlife. In addition, the event organizer has volunteered for several years with the animal rehabilitation program at the Marine Mammal Center in the Marin Headlands, which works with elephant seals as well as other marine mammals.

The walk is approximately three miles in about two and a half hours, a modest pace. Dress appropriately --- be prepared for possible wind, rain, and sun (i.e., layered clothing, hooded gear; umbrellas are not allowed). Also be prepared for walking through sand and for muddy trails (i.e., sturdy shoes). The docent-led walk will not be canceled for mere rain, only for truly inclement weather; park policy says there are no refunds for bad weather cancellation, unfortunately. Cameras and binoculars are encouraged. Bring your own water, as there is no water on the walk; however, eating, chewing gum, and smoking is prohibited on the walk. No pets are allowed. Children are welcome; note that parents are expected to monitor and control their children’s behavior near wildlife for their own safety.

Additional information is available at the state reserve’s web site: <http://www.anonuevo.org>.

You should **plan** to arrive about 15 minutes beforehand, to have time to visit facilities before the walk. Because walks are on a tight schedule, the docent will **not** wait for late arrivals.

Directions: Ano Nuevo State Reserve is located on State Highway 1 between Santa Cruz and Half Moon Bay, about 1.5 hours south of San Francisco. Reserve signs are located on the highway in both directions. (Some people miss the brown signs. Be alert about 27 miles south of Half Moon Bay and 20 miles north of Santa Cruz.)

If you’re interested in car pooling, please make a note in your RSVP. I’ll try to put people interested in car pooling in contact with each other.



Weaners - just checking out the visitors

John Fox

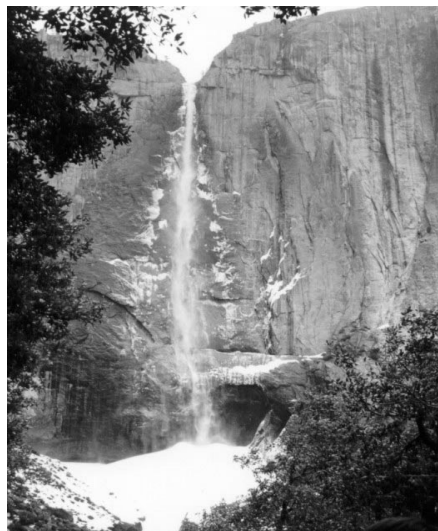
Expedition to Magnificent Yosemite Park

Date/Time	Location
Friday	Yosemite National Park
Feb 9, 2001	Yosemite Bug Hostel
Sunday	6979 Highway 140
Feb 11, 2001	Midpines, CA 95345

Organizer (RSVP and More Info)
Alec Atkin aatkin@alum.mit.edu

After several wonderful visits to Yosemite Park is at least as beautiful in the winter as it is in the summer, and it offers a variety of outdoor activities. Walk or cycle around trails in the valley. Hike trails on the north side of the valley, in sunlight that makes you so warm that you'll think it was summer. Try downhill or cross-country skiing at Badger Pass. Join other MIT alums as we spend a weekend in Yosemite Park to appreciate its beauty in winter and enjoy a relaxing weekend together. We have arranged group accommodation at the Yosemite Bug hostel in Midpines, California. Midpines is on Highway 140, ~20 miles west of the Arch Rock Entrance Station to Yosemite Park. The following accommodation options are available:

Group rooms in cabins. Between 4 to 12 people per room, in bunk beds. Co-ed and separate-sex rooms are both available. Fee is \$15/night per person, plus 10% tax. Private rooms, with 2 people per private room. Private rooms have shared bath facilities, though. Fee is \$50/



night (or \$25/night per person for two people), plus 10% tax. Deluxe private rooms with private baths are \$75/night. Beds have good quality fresh linens, with real mattresses and pillows. Guests can bring sleeping bags or sleeping sheets if they prefer. The hostel has a glassed-in deck and a large dining hall in which delicious meals are available. Typical prices are \$6.50 for a vegetarian dinner, \$7.50 for a meat dinner, and \$5 for breakfast; selections and prices are a la carte. Bag lunches are available for take-out at the beginning of each day.

Bike rentals and snowboard rentals are available at the hostel.

We will form carpools and drive up on Friday evening. We will spend Saturday and Sunday at the park, and then drive back to the Bay Area on Sunday evening. Expect ~4 hours transit time each way.

Road construction on Highway 140 near the Arch Rock Entrance Station has finally been completed. There are no longer the road restrictions that were previously in place.

For information about the Bug Hostel, see: <http://www.yosemitebug.com/> For information about Yosemite Park, see: <http://www.nps.gov/yose/>

Advance registration is required for this event. Indicate your choice of accommodation and send payment (for two nights, including tax). Please indicate if you are willing and able to serve as a carpool driver, or if you would prefer to be a passenger.

Your Membership Counts!

Please show your support for the MIT Club by submitting the enclosed membership form of the new year 2000-2001.

Sunday Hikes

Date/Time	Location
Sunday	Brooks Falls Loop
Dec 17, 2000	Pacifica
11:00 am	3.5 miles, 500'

Nice short hike to a 175' waterfall. Come hike, then get back to your holiday shopping...

Date/Time	Location
Sunday	Cataract Falls
Jan 21, 2001	Mt. Tamalpais
11:00 am	7.5 miles, 1400'

Almost two miles of nearly-continuous cascading waterfalls!

Date/Time	Location
Sunday	Land's End/Coastal Trail
Feb 18, 2001	San Francisco
11:00 am	4-6 miles

Not exactly deserted a wilderness, but I'd put the SF coastline up against any National Park you'd care to name!
Mix of coastal trails, hills and some segments on city streets

Organizer (RSVP and More Info)
Jim Reich '89 jreich@alum.mit.edu (650) 969-4558
NOTE: This is the rainy season -- The hikes are a bit shorter and closer in, because odds of rain and cancellation are extremely high. Remember, rain cancels, and please do check the website on the morning of the hike for a weather update if there's any doubt!
Full information and driving directions can be found on the hiking web site: http://members.telocity.com/~jreich/mithikes.htm



Family Fun at Arcade Planet

Date/Time	Location
Saturday Feb 17, 2001 1:30-4:00 pm	201 Lindbergh Avenue Livermore (near the airport)

Cost	Check/Credit Card
\$5	Per Adult
\$10	Per Family

Organizer (RSVP and More Info)
Janet Grosser '53 janetg@alum.mit.edu

Bring the kids (7 years and up, please, unless you plan to carry younger children) or come yourself to Arcade Planet in Livermore for an afternoon of non-violent fun and games. Arcade Planet designs and builds outstanding arcade action and video games.

Take a tour of their new facilities to learn how original games go from concept to final production. You'll meet the people who create the ideas, produce the art work, write the software, and manufacture the electromechanical and video games. After the tour you'll have an hour to try out any or all of the games (free!).

Arcade Planet was originally founded in 1988 as Lazer-Tron Corp. They currently have a product line of over 30 unique skill-based games for children and adults, as well as a new line of video and internet games. They're considered the high-tech leaders in their field; you might have seen some of their new video games recently at kiosks in selected MacDonald's.

This event will be limited to the first 50 people who RSVP via the MITCNC website at www.mitcnc.org.

GLENGARRY GLEN ROSS

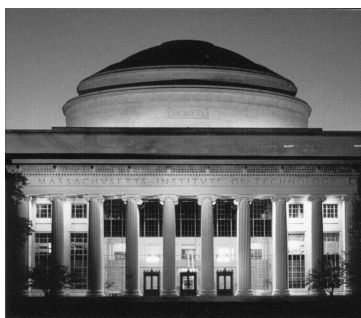
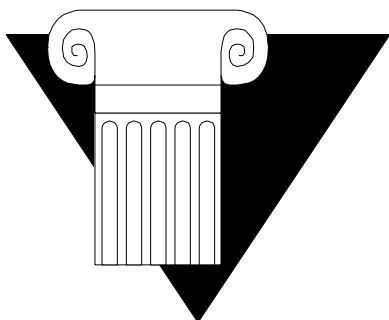
by David Mamet (1982)

Date/Time	Location
Saturday Jan, 2001	Geary Theater (ACT) 415 Geary Street San Francisco, CA 94102 (415) 749-2228

Cost	Check/Credit Card
TBA	Adult

Organizer (RSVP and More Info)
Karin Hollerbach '88 karin.hollerbach@alum.mit.edu

Hailed by The New York Times as "ferocious comedy and drama" and "one of Mamet's best plays," the Pulitzer Prize-winning Glengarry Glen Ross exposes an all-male, dog-eat-dog world, where a few small-time, cutthroat real estate salesmen scramble for their fair share of the American dream. In a viciously competitive environment where one guy gets the steak knives and the other guy gets a knife in the back, the language is scalding and survival is all. This darkly humorous look at men who scheme, threaten, tempt, brag, beg, and lie in a Darwinian struggle for power is vintage Mamet-scabrous, outrageous, hilarious, and disturbing. A masterpiece by the author of some of the most exciting plays in American theater, Glengarry revels in the seedy side of human nature that drives our economy and dominates our world.



Ice Skating at Embarcadero

Date/Time	Location
Sunday Jan 7, 2001 11:00 am	Embarcadero Center San Francisco, CA

Cost	Check/Credit Card
\$6	Adult
\$3	Children
\$3	Ice Skates Rental

Organizer (RSVP and More Info)
Monika Gorkani G'93 monika@virage.com

It's every excuse to have a good time. Attracting thousands of people each year, Embarcadero Center is a dynamic venue for events and hosts a free Summer Jazz Series, Tuesday Farmers' Markets, festivals, dance performances, an annual Holiday ice rink and building lighting ceremony and much more.

Join us for a fun winter morning of ice skating at the Kristi Yamaguchi Holiday Ice Rink at Embarcadero Center, San Francisco's only outdoor ice rink.

Urban Hike: San Francisco's Upper Haight

Date/Time	Location
Sunday Feb 25, 2001 11:00 am	Meet at Cha Cha Cha 1801 Haight Street San Francisco, CA (415) 386-5758

Cost	Check/Credit Card
Free!	All

Organizer (RSVP and More Info)
Monika Gorkani G'93 monika@virage.com

To 1960s pop aficionados, the historical value of the Upper Haight, or 'Hashbury' is high. The Grateful Dead lived at 710 Ashbury Street; Janis Joplin at 122 Lyon Street, and Jefferson Airplane at 2400 Fulton Street. The address of the 'Red House' referred to in the Jimi Hendrix

song is now the Ashbury Tobacco Center at 1524 Haight Street. Less appealing landmarks include Charlie Manson's mid-1960s house at 636 Cole Street. Wandering the length of Haight Street from Stanyan Street (the entrance to Golden Gate Park) to around Central Avenue will give you a true feel for the area.

To stay in the thick of things you can't do better than the Red Victorian at 1665 Haight Street. The rooms are decorated in hippie style and everyone has breakfast together in the morning. Work the meal off rollerblading in the park - blades can be rented from Skates on Haight at 1818 Haight. The Booksmith at 1644 Haight (863 8688) is an excellent bookshop that also sells international

newspapers and magazines and organizes readings. In the evening, you can catch an independent movie at the Red Vic cinema at 1727 Haight, which has church pew seating (with cushions) and serves homemade snacks and popcorn in big wooden bowls. Up the street, Cha Cha Cha (1801 Haight) is the place to go for Caribbean food and atmosphere; the tapas are cheap, the place is always packed and the sangria is excellent - guaranteed to break the ice on even the chilliest first date.

In line with its gentrification, the neighborhood sports a swathe of celebrities, including Danny Glover and Bobby McFerrin, both of whom live nearby. Take Rachel Heller's Flower Power tour for the lowdown.

MIT, Caltech Join Forces to Develop Reliable, Uniform US Voting Machine

The presidents of MIT and Caltech have announced a collaborative project to develop an easy-to-use, reliable, affordable and secure United States voting machine that will prevent a recurrence of the problems that threatened the 2000 presidential election.

The announcement was made in a joint video news conferences at MIT and Caltech on Thursday.

"It is embarrassing to America when technology fails and puts democracy to such a test as it did this month," said Caltech President David Baltimore, who opened the hour-long live teleconference in Pasadena, California.

"Academic institutions have a responsibility to help repair the voting process so that we don't see anything like this again. This project is intended to protect the system from the problems we've seen in the last election," Dr. Baltimore said.

MIT President Charles M. Vest, speaking from Cambridge, echoed Dr. Baltimore's concern for the security and credibility of the voting process.

"We must find a solution. Each of us must be confident that his or her vote has been reliably recorded and counted. A country that has put a man on the moon and an ATM machine on every corner has no excuse," said Dr. Vest.

"America needs a uniform balloting procedure. This has become painfully obvious in the current national election, but the issue is deeper and broader than one series of events," said Vest and Baltimore in a Dec. 12 letter to President Vartan Gregorian of Carnegie Corporation of New York.

Gregorian said, "I want to congratulate the two presidents of our nation's most distinguished universities for their leadership in this welcome and timely initiative on behalf of our election system. Voting is the fundamental safeguard of our democracy and we have the technological power to ensure that every person's vote does count. MIT and Caltech have assembled a team of America's top

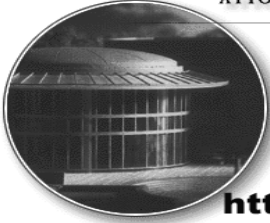
technology and political science scholars to deal with an issue no voter wants ignored. This research is certain to ensure that America's voting process is strengthened." Gregorian said he will recommend the Carnegie Corporation board fund the \$250,000 initial phase of the research.

The grant will be used by a team of two professors from each university who are experts in technology, design and political science. The four members of the team are Massachusetts Institute of Technology Professors Stephen Ansolabehere of political science and Nicholas Negroponte, chairman of the MIT Media Lab; and Caltech Professors Thomas Palfrey of political science and economics and Jehoshua Bruck of computation and neural systems and electrical engineering.



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